

# THE COURT

5 December 2024  
8:30 – 13:00 (UK time); 12:30 – 17:00 (Dubai time); 16:30 – 21:00 (Malaysia time)  
Microsoft Teams

## AGENDA

<u>Item No.</u>	<u>Item Title</u>	<u>Paper Ref</u>	<u>Status</u>
<b>1.</b>	<b>ADMINISTRATION</b>		
1.1	Apologies and opening remarks	-	Verbal
1.2	Declarations of interests	-	Verbal
1.3a)	Minutes of the meetings on 3 October 2024 and 7 November 2024	-	Encl.
1.3b)	Report from the Court Interim Business Committee	Ct8/24/46	Encl.
1.4	Actions Log, Matters Arising and Agenda Tracker	-	Encl.
<b>2.</b>	<b>STRATEGIC AND OPERATING UPDATES</b>		
2.1	Strategic Update from the Principal	Presentation	Encl.
*2.1a)	Principal's Report to the Court (in Background Information)	Ct8/24/47	Encl.
2.2	Global update from the Student Representative Bodies	Presentation	Encl.
2.3	Update from the Vice-Principal – with input from the Campus Vice-Principal and Provosts	Presentation	Encl.
2.4	University Secretary Update	Verbal	Encl.
<b>3.</b>	<b>FORMAL BUSINESS</b>		
3.1	Report from the Finance Committee	Ct8/24/48	Encl.
3.2	Report from the JARFC	Verbal / Ct8/24/49	Encl.
3.3	Strategy 2035 Sprint 2: Shape and Size	Ct8/24/50	Encl.
3.4	Heriot-Watt University Malaysia Growth Initiatives	Ct8/24/51	Encl.
3.5	SFC Knowledge Exchange and Innovation Fund Submission	Ct8/24/52	Encl.
3.6	Report from the Senate	Ct8/24/53	Encl.
3.7	University Health and Safety Committee Annual Report <b>5 mins:</b> <b>11:20 – 11:25</b>	Ct8/24/54	Encl.
3.8	Incl. Health and Safety Policy and Policy Statement Report from the Governance and Nominations Committee	Ct8/24/55	Encl.
3.9	Report from the Audit and Risk Committee	Ct8/24/56	Encl.

3.10	Report from the Staff Committee	Ct8/24/57	Encl.
3.11	Update on Portfolio Modernisation	Ct8/24/58 (Presentation)	Encl.
3.14	Report from the Remuneration Committee	Ct8/24/59	Encl.

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**4. DATE OF NEXT MEETING**

**Thursday 20 March 2025** via Microsoft Teams: 8:30 – 12:30 (UK time); 12:30 – 16:30 (Dubai time); 16:30 – 20:30 (Malaysia time).